



Rector self-evaluation: BOVA strategy, member university policies

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Strategies

The strategies of all BOVA member universities include internationalisation as a primary objective. As a rule, NOVA-BOVA is mentioned as an important agent for university internationalisation but the BOVA University is absent.

Overview of strategies of member universities

- ✘ Strategy, national versus international
- ✘ Written strategies in all BOVA member universities:
 - ✘ most comprehensive strategy at EPMU
 - ✘ newly updated strategy at LLU (2003-2006 with perspective to 2010)
 - ✘ intermediate strategies in LZUU and LVA, work on development of new documents
- ✘ Strategies of all four universities stress internationalisation as a primary objective
- ✘ Equally important international cooperation in education and research (LVA focuses more on research)

NOVA-BOVA cooperation

Share of NOVA-BOVA activities in international activities of BOVA member universities (according to university rectors)

Type of activity	EAU	LLU	LZU U	LVA
All international	25	30	30	30
International educational	45	40	40	40
International educational at the MSc level	50	80	50	45
International educational at the PhD level	30	30	50	40

NOVA-BOVA versus BOVA

- ✘ The BOVA University is not explicitly mentioned in university strategies with exception of LLU.
- ✘ Lacking of anchoring of the BOVA University is indicated at member universities.
- ✘ Absence of recognition that BOVA has become an independent strong partner in the N-B cooperation
- ✘ Entrenched NOVABA programme model from the beginning of cooperation? Essentially Nordic project with Nordic funding in the minds of the BOVA side representatives?

NOVA-BOVA and BOVA strategies

- ✘ NOVA University Network strategy available since February 2004
- ✘ Common strategies for the BOVA University and/or N-B network presently are not available
- ✘ Rectors of all member universities recognise a need for a common strategy for the BOVA University
- ✘ Strategy should be a product of the BOVA Rector board
- ✘ Secretariat may subsequently elaborate action plans for implementation of the strategy.

Common identity inside BOVA

- ✘ BOVA is lacking its identity and commitment by member universities to network
- ✘ Strategies of the member universities *per se* have been emerging in the recent years only
- ✘ Recognised need for a common platform by Rectors of the BOVA member universities.
- ✘ Closer look into the common areas and common spheres of interest is necessary (e.g. taking advantage of specialisation of the Baltic universities in areas where number of MSc students is limited)
- ✘ Discussion on a common platform is necessary, identifying objectives that would correspond to interests of member universities and be realistic to achieve.

Links to NOVA

- ✘ NOVA - the key strategic partner of BOVA
- ✘ A possible scenario for reinforcing N-B is that, after the BOVA University approves its own strategy, the N-B Rector Board would formulate a common strategy or at least the main directions of cooperation.

Future activities in the BOVA and NOVA-BOVA

- ✘ Internationalisation of education (MSc courses, joint programmes in English) aiming to increase in the number of foreign students and visiting lecturers,
- ✘ Active participation in joint educational and research projects,
- ✘ Internationalisation of studies on PhD level.
- ✘ Development of common strategy (NOVA-BOVA) in new situation after entrance to EU.